

PORTFOLIO IMPACT AND LEARNING SUMMARY TEN YEAR VISION

- EVERY COLORADO COMMUNITY HAS THE HEALTH CARE INFRASTRUCTURE AND SUPPORT SERVICES NECESSARY TO MEET THE BASIC HEALTH, MENTAL HEALTH AND ORAL HEALTH NEEDS OF ITS RESIDENTS.

COMMUNITY HEALTH PORTFOLIO – MONITORING METRICS

The Colorado Health Institute (CHI) developed, and continually updates, the Access to Care Dashboard for the state of Colorado and each Health Statistic Region. This dashboard aggregates numerous data points into three main access to care metrics – potential access, barriers to care and realized access. Each aggregated metric receives a score, with 10 being the best possible value. These metrics help assess Colorado communities’ health care infrastructure and system.

COMMUNITY HEALTH IN COLORADO METRICS

Metric	Population	2015 Data	2016 Data	2017 Data	Data Source	Frequency of Collection
Potential Access to Care (insurance coverage, workforce capacity)	All Coloradans	7.8/10	N/A	8.2/10	CHI Access to Care Index	Every two years
Barrier to Care (transportation, cost, availability of appointments)	All Coloradans	8.8/10	N/A	8.8/10	CHI Access to Care Index	Every two years
Realized Access (dental visits, prenatal visits, preventive visits/screenings)	All Coloradans	6.9/10	N/A	6.9/10	CHI Access to Care Index	Every two years
Health Insurance Coverage	All Coloradans	93.3%	N/A	93.5%	Colorado Health Access Survey (CHAS)	Every two years
Insurance Switch or “Churn” Experience	All Coloradans	14.3%	N/A	16.5%	CHAS	Every two years
Did Not Get Care Due to Cost	All Coloradans	18.5%	N/A	19.3%	CHAS	Every two years

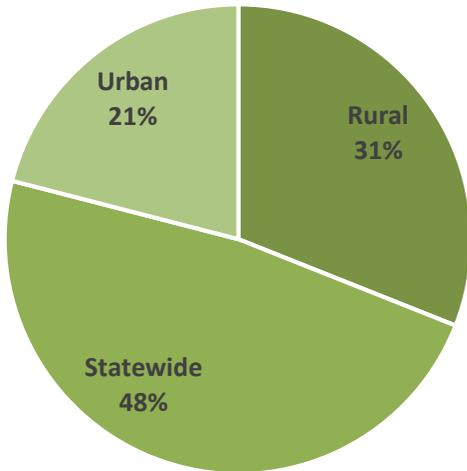
ADDITIONAL COLORADO METRICS BY SUBPOPULATION:

- Hispanics make up a disproportionate share of the uninsured. According to 2017 CHAS data, the uninsured rate for non-Hispanic whites was 5.4% and 5.6% for non-Hispanic other races, while it was 10.4% for Hispanics.
- Rural Colorado continues to see lower rates of insurance coverage. According to the Colorado Rural Health Center’s 2017 Rural Snapshot, 11.4% of rural Coloradans lack health insurance, compared with 6.5% statewide.
- Medicaid expansion accounts for a significant decrease in uninsured Coloradans, but access to health care remains an issue for people insured by Medicaid. Almost 23% of Medicaid members say that providers will not accept their insurance, compared with just under 7% of people insured by an employer-sponsored plan.
- African Americans continue to report barriers to high-quality medical care. BeHeardMileHigh is a community-based panel focused on African American health. Respondents in 2018 reported that health care providers disregard patients’ explanations of their health and/or treatment concerns, disregard symptoms, are short in explanations and patience, and provide lower quality care to non-white patients.
- The LGBTQ population faces barriers to medical care and reports high levels of discrimination in health care settings. Nationally, the 2018 Center for American Progress survey found that 8% of LGBQ respondents and 29% percent of transgender respondents reported that a health care provider refused to see them because of their sexual orientation or gender identity. In Colorado, the One Colorado Education Fund’s most recent needs assessment found that access to LGBTQ-welcoming health care and ensuring safe schools were the highest priorities among respondents.

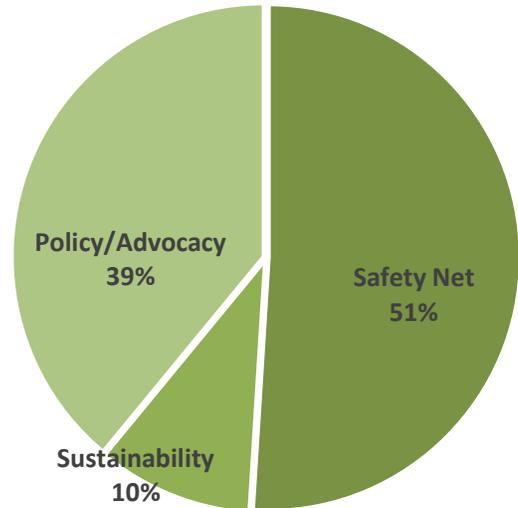
GOAL ONE: ENSURE PEOPLE CAN ACCESS HIGH-QUALITY, CULTURALLY RESPONSIVE HEALTH CARE SERVICES, PARTICULARLY IN COMMUNITIES WHERE SIGNIFICANT BARRIERS EXIST FOR YOUTH, PEOPLE OF COLOR, IMMIGRANTS, LGBTQ+ PEOPLE, PEOPLE WITH LOW INCOMES AND PEOPLE LIVING IN RURAL COMMUNITIES.

	2015	2016	2017	2018
NUMBER OF GRANTS	30	28	27	18
TOTAL FUNDS	\$1,857,679	\$1,679,095	\$1,262,257	\$1,117,250
ESTIMATED NUMBER SERVED	The reach for this goal could be as large as 8,594,534 duplicated individuals when accounting for statewide policy and advocacy grants. Without those duplicated numbers, an estimated 840,412 Coloradans were served based on 66 submitted final reports.			

Geographic Distribution of Funds*



Distribution of Funds by Objective*



*Geographic distribution of funds, distribution of funds by objective, grantee objectives and assessment of impact ratings are based on all grants with final reports submitted for Community Health Goal One.

Grantee Objectives*			Overall Assessment of Impact*		
Not Met	Partially Met	Fully Met	Low	Medium	High
2%	21%	77%	11%	41%	47%

Staff Reflections and Stories

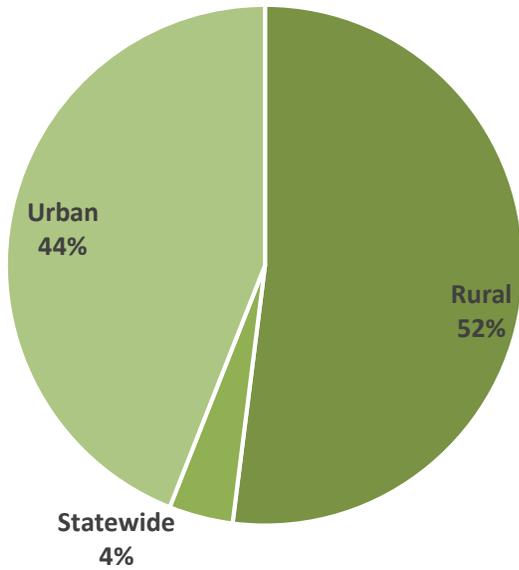
(Final reports have been submitted for 66 grants under this goal)

- **Statewide advocacy grants make up a significant portion of the funding in this goal, and those grants impact the health of all Coloradans.** Advocacy grants account for the very large number of people served, because many of these projects serve all Coloradans insured by Medicaid or all children in the state. Assessing the impact of these grants can be difficult due to the relatively short timeline of each grant within the long-term context of the advocacy work. CFC continues to work with other funders and national experts to inform funding decisions and impact assessment for advocacy partners.
- **The Colorado Cross-Disability Coalition’s (CCDC) grant exemplifies CFC policy and advocacy priorities. CCDC leveraged the CFC award to engage in both community advocacy and statewide legislative policy and advocacy work impacting the disability community.** CCDC’s staff and leadership are representative of the community they serve, and they maintain an unwavering commitment to equity and inclusion within the organization as well as in their larger policy and advocacy portfolio.
- Safety-net funding continues to be a priority for CFC, and grantees have leveraged CFC support to provide high-quality, community-based services and to see greater numbers of patients. **Safety-net partners report trends of increased health coverage for patient populations, but they continue to see major barriers to services, particularly specialty health care services.**
- Rural grantees have used CFC funding for a variety of programs, and **capital improvement remains a major need across rural communities.** San Luis Valley Health used its CFC capital award to open a new hematology/oncology center in Alamosa, allowing patients across the San Luis Valley to stay closer to home while receiving treatment. Keefe Memorial Hospital in Cheyenne Wells and Wray Community District Hospital received capital awards to upgrade to digital radiology equipment, allowing them to remain compliant with Medicare requirements and avoid a reduction in reimbursement for radiology services.

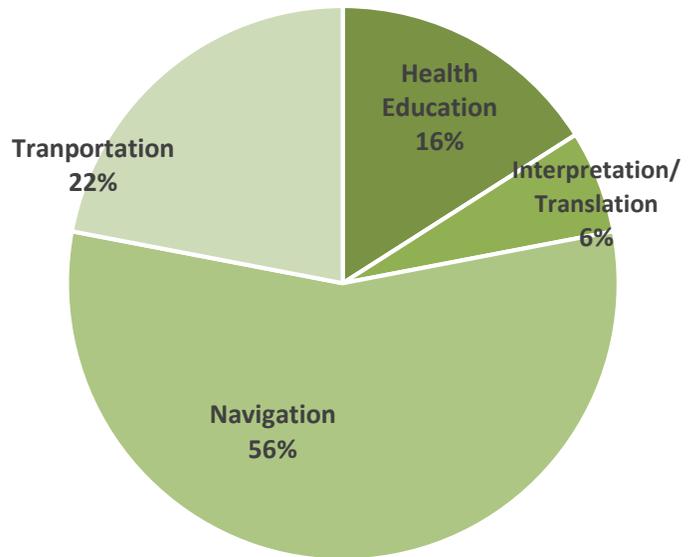
GOAL TWO: ENSURE THAT PEOPLE ARE HEALTHY AND THRIVING BY REDUCING BARRIERS TO HEALTH CARE ACCESS THROUGH SUPPORTIVE HEALTH SERVICES.

	2015	2016	2017	2018
NUMBER OF GRANTS	15	11	15	11
TOTAL FUNDS	\$597,742	\$505,934	\$714,193	\$531,040
ESTIMATED NUMBER SERVED	An estimated 60,814 Coloradans were served based on 32 submitted final reports.			

Geographic Distribution of Funds*



Distribution of Funds by Objective*



*Geographic distribution of funds, distribution of funds by objective, grantee objectives and assessment of impact ratings are based on all grants with final reports submitted for Community Health Goal Two.

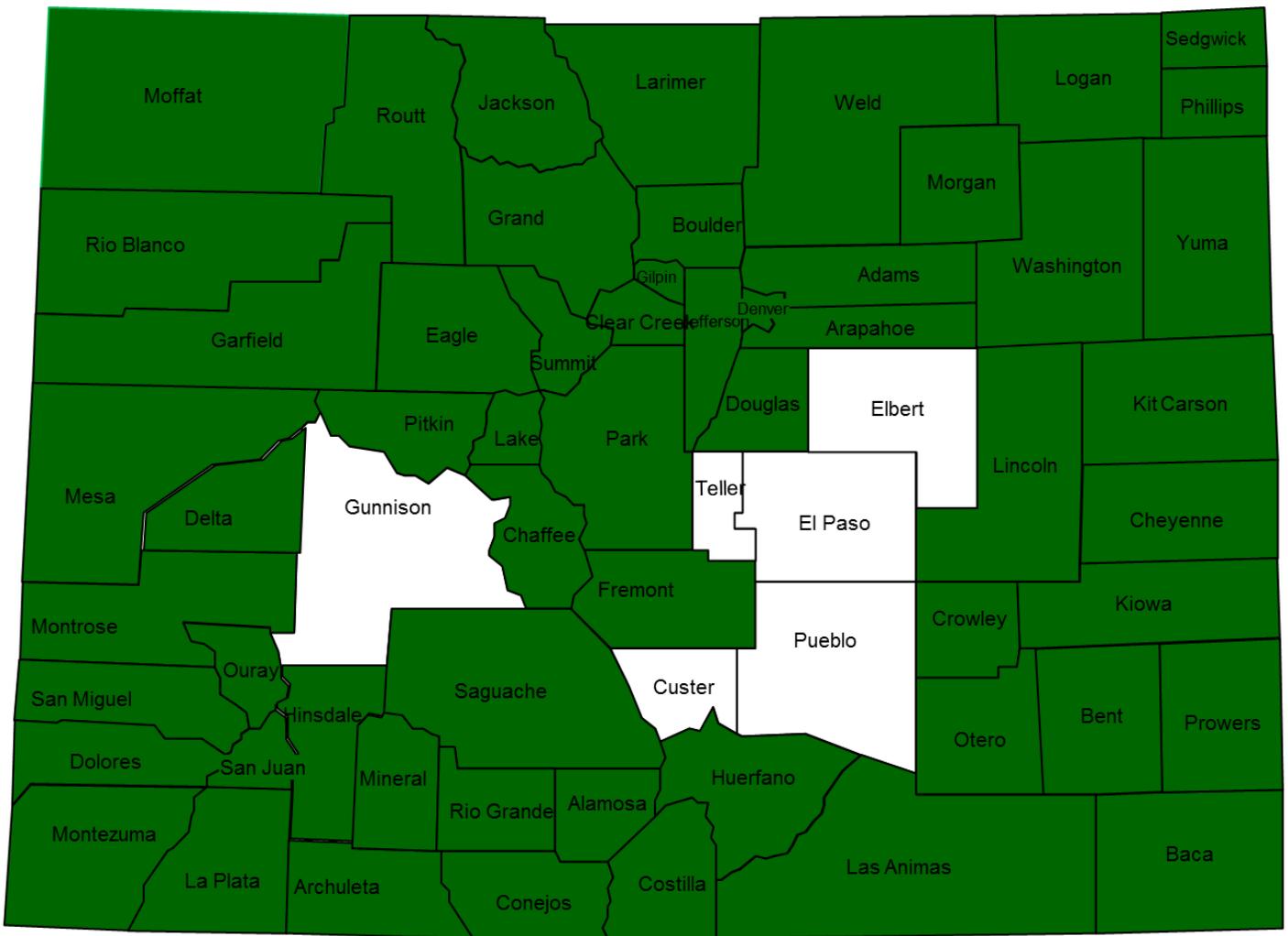
Grantee Objectives*			Overall Assessment of Impact*		
Not Met	Partially Met	Fully Met	Low	Medium	High
3%	25%	75%	9%	44%	47%

Staff Reflections and Stories

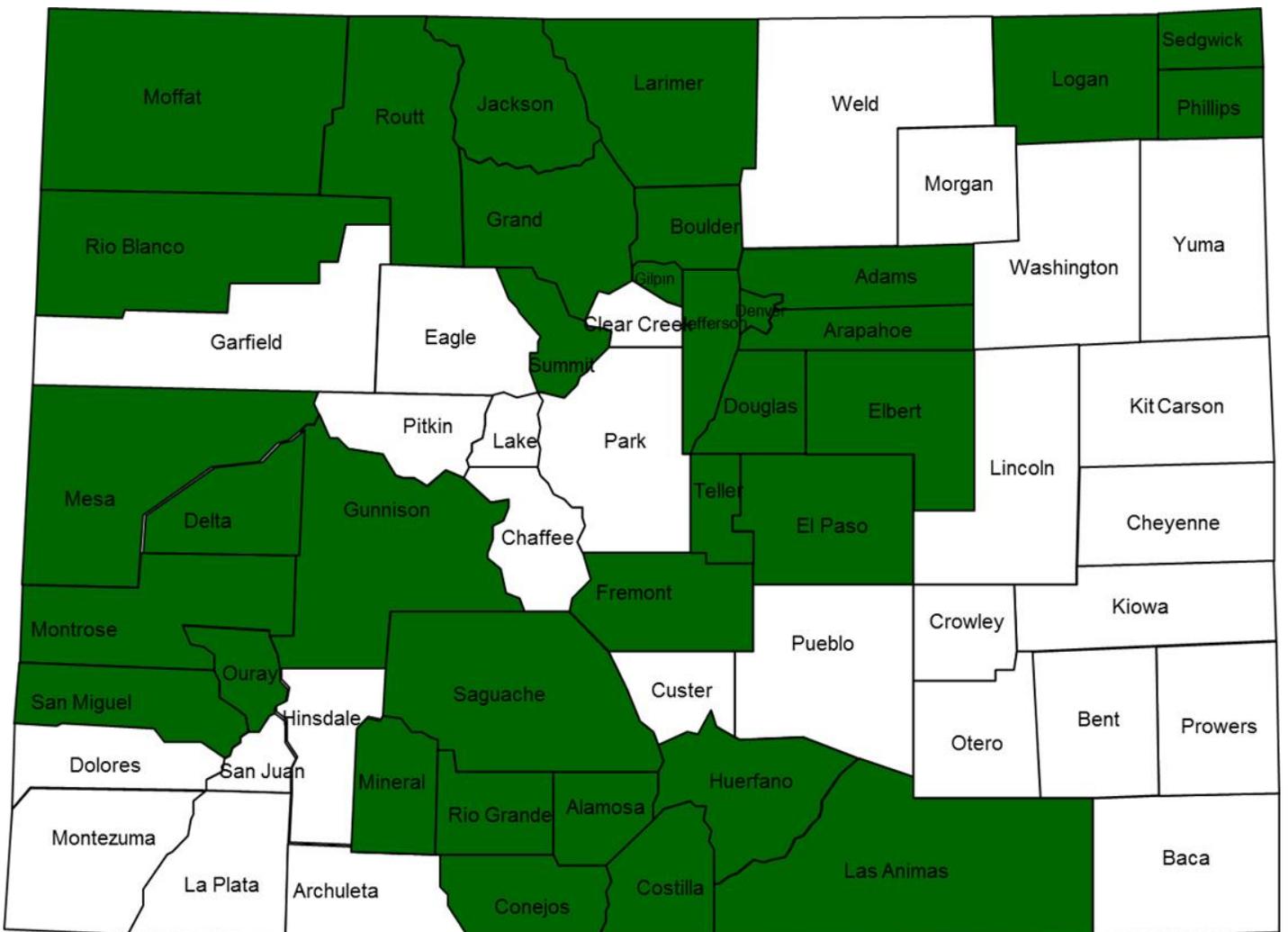
(Final reports have been submitted for 32 grants under this goal)

- **CFC continues to see barriers to health care access across the state, especially in rural communities.** Rural grantees used CFC funding for medical transportation, health navigation and interpretation/translation to assist patients needing primary and specialty health care services in large geographic areas with limited health services.
- **Navigation efforts make up over half of the funding in this goal.** These projects range from assisting individuals in rural counties to find primary care services to supporting urban affordable housing residents to schedule appointments and obtain medications for chronic disease management. La Puente Home’s community health worker (CHW) built relationships with residents living off the grid in rural Costilla County. The CHW lives in the community he serves, and he understands and respects the culture, lifestyle and health needs of his neighbors, allowing him to connect residents to health services.
- Transportation continues to be a major barrier to health care services. **All of the CFC transportation funding goes to rural communities, and the services largely focus on transportation to specialty care, dialysis and chemotherapy treatment.** In every community we visit, transportation is reported as a major issue, and CFC is one of the few non-governmental funders for medical transportation services in the state. Most of the transportation grants are assessed as medium impact, because this service is limited to getting patients to the door of a medical clinic; however, we know that the impact on the individual patients is significant.
- **The importance of having service providers focus specifically on populations who experience health disparities and who provide inclusive, representative and culturally competent services is highlighted by the high impact assessment** of grantees like the Center for African American Health, Spring Institute for Intercultural Learning and Integrated Community.

COMMUNITY HEALTH – GOAL 1, CAPACITY AND INFRASTRUCTURE – GEOGRAPHIC IMPACT OF ALL AWARDS 2015-2018



COMMUNITY HEALTH – GOAL 2, REDUCING BARRIERS TO CARE – GEOGRAPHIC IMPACT OF ALL AWARDS 2015-2018



COMMUNITY HEALTH GRANT SUMMARIES

GRANTS WITH COMPLETED FINAL REPORTS

Organization and Grant Year	Grant Amount	CFC Objectives Met?	CFC Impact Assessment?	Grant Summary Statement (as written by grantee)
All Points Transit 2015	\$25,000	Fully Met	Medium Impact	All Points Transit provided 4,533 transportation trips for seniors and people with disabilities to access dialysis appointments in rural Montrose, Delta and San Miguel counties.
All Points Transit 2016	\$35,000	Fully Met	Medium Impact	Grant funding from CFC helped improve access to health care services for seniors and those with disabilities within Montrose, Delta and San Miguel counties by ensuring reliable transportation for non-emergency medical needs.
All Points Transit 2017	\$35,000	Fully Met	High Impact	All Points Transit continued the Dial-a-Ride program in Montrose, Delta, San Miguel and Ouray counties to support transportation for seniors and persons with disabilities with a focus on medical-related needs.
American Diabetes Association-Colorado Area 2016	\$27,000	Fully Met	High Impact	We provided cardiovascular disease (CVD) and diabetes screenings, education, and a culturally competent lifestyle modification curriculum to primarily monolingual, Spanish-speaking Latinos in El Paso County. We also sought to increase awareness about the importance of proper nutrition and physical activity in reducing rates of disease and death from cardiovascular diseases, obesity, diabetes, and other risk factors. Finally, we linked underserved and uninsured Latinos to health care services.
Bayaud Enterprises 2015	\$116,018	Fully Met	High Impact	During the grant period, there were major changes to contractor needs at the City and County of Denver and Bayaud's contract was not renewed to continue providing SSI/SSDI screening and application assistance to the TANF population in Denver; however, the Community Resource Navigator and Benefits Acquisition Program continued to deliver services to the community that increased health and wellness outcomes and will have a lasting, positive effect on the community at large.
Bell Policy Center 2016	\$50,000	Fully Met	Medium Impact	Through research and analysis, strategic communication, and advocacy, we advanced Colorado's efforts to establish a comprehensive plan addressing the aging of our population. We supported and promoted the initial work of the Strategic Action Planning Group on Aging, advanced several policy recommendations resulting from the group's initial report, and provided support and leadership of efforts to make SAPGA's work operational.
Bell Policy Center 2017	\$50,000	Fully Met	High Impact	The Bell Policy Center researched, developed and released the Guide to Economic Mobility in Colorado and worked with researchers from the University of Colorado-Denver School of Public Affairs to release an analysis of Colorado's middle class and the cost pressures they face. We also advanced policy proposals in the state legislature, built a strong Financial Equity Coalition, and engaged with allies on a number of key issues.
Canon City Golden Age Council 2015	\$21,383	Fully Met	Medium Impact	With the grant funding, we were able to extend the hours of operation to accommodate early morning medical appointments and employment schedules. The number of medical trips increased by 445; from 3838 to 4283. The total number of transportation miles increased by 23,373; from 58,002 to 81,375. These increases are due to the out-of-town trips to the major hospitals and medical specialists and more people learning that transportation is available even for those with little to no income.
Canon City Golden Age Council 2017	\$19,382	Fully Met	Medium Impact	We provided transportation for low-income, underserved persons who had medical needs in either Colorado Springs or Pueblo.
Center for African American Health 2015	\$80,000	Fully Met	High Impact	During the grant period, The Center for African American Health was able to make substantial capacity building strides in updating its financial and accounting systems, formalizing its methods of volunteer management and make the first of incremental improvements to internal and external communications. The Center has also sharpened our focus on improving client outcomes as we work to expand the number of participants served throughout metro Denver.
Center for African American Health 2017	\$100,000	Partially Met	High Impact	The Center for African American Health made significant strides toward building capacity to expand services and improve infrastructure by hiring new, highly skilled staff and ongoing team building and professional development.

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Center for Health Progress 2015	\$55,000	Fully Met	Medium Impact	Center for Health Progress increased local capacity, efficiency, and visibility of the Colorado Network of Health alliances, while exploring and pursuing statewide collective work between alliances. Ultimately, this project aims to improve access to health care and population health for local residents in communities across Colorado.
Center for Health Progress 2016	\$30,000	Partially Met	Medium Impact	Center for Health Progress was able to build the individual capacity of health alliances and leverage their collective voice and action for change through the Colorado Network of Health Alliances. The development and implementation of the Network's Common Agenda Strategic Plan was facilitated, and tangible progress was made in two identified areas: financial sustainability for health alliances and influencing health systems change efforts. The Network members are strengthening their relationships across alliances and engaging with each other outside of this work.
Center for Health Progress 2017	\$55,000	Fully Met	High Impact	Center for Health Progress has made further progress on our long-term campaign to increase health coverage and care options for immigrants without documentation, including deepening our internal and partner knowledge related to immigrant health issues and contributing to related policy change. The campaign has a unique combination of coalition building, policy analysis, communication resources, and community organizing. This grant supported strong coalition-building, policy analysis, and the development of an evaluation plan to measure the effectiveness and impact of our work.
Clínica Tepeyac 2016	\$63,393	Fully Met	High Impact	Caring for Colorado's capacity building grant to Clínica Tepeyac accomplished both Caring for Colorado's and Tepeyac's goal to expand and strengthen the capacity of the health care delivery system in high-need, underserved communities. The grant strengthened Tepeyac's capacity as it began the transition into FQHC status that began in the fall of 2015. Through strengthening Tepeyac's financial oversight, adding a quality improvement infrastructure, and additional behavioral health care capacity, Tepeyac is now able to fully leverage the FQHC designation to provide the highest quality, integrated care to the greatest number of underserved, primarily Spanish-speaking community members.
ClinicNet 2015	\$40,000	Partially Met	Low Impact	ClinicNET was able to improve outreach, education and advocacy to Community Safety Net Clinics (CSNCs) through convenings, data collection and communication. The support from Caring for Colorado allowed us to elevate the brand, "Essential Perspectives for Safety Net Providers" and increase the anticipation from and interaction between our CSNCs for shared learning through two full-day convenings. The Affiliate Convenings provided focused time to explore and expand the understanding of critical programs and initiatives that impact clinic leadership and staff, and are part of the whole fabric of integrated care for people in need. Not only do the clinics learn and benefit from interaction, ClinicNET is given more opportunity to be grounded in the realities of CSNCs and fine-tune our collective voice, advocacy and education activities so that the clinics can continue to serve patients, families and communities.
Colorado Center on Law and Policy 2015	\$45,000	Partially Met	Low Impact	The Colorado Center on Law and Policy (CCLP) partnered with the Colorado Criminal Justice Reform Coalition (CCJRC) to support and facilitate enrollment of individuals involved in the criminal justice system in Medicaid. The project team continued to facilitate, support and encourage health care entities and criminal justice agencies to work together to enroll eligible justice-involved people in Medicaid in different criminal justice settings. The work also began to focus more on how to ensure justice-involved people were able to access health care services and increase their health literacy. The project team continued to be the bridge between the health care and criminal justice systems in efforts to build partnerships and establish information-sharing frameworks that are needed to promote continuity of care and improve public health and safety outcomes.
Colorado Center on Law and Policy 2017	\$59,592	Fully Met	High Impact	This grant enabled us to accomplish the following: serve as a backbone organization to the Health Advocates Alliance, including keeping participants informed of developments in state and federal law and regulations related to the Affordable Care Act; advocate for increased behavioral health parity in Medicaid and private insurance; successfully advocate for HCPF to eliminate quantitative limits for fee-for-service substance use treatment; represent consumers on the Accountable Care Collaborative (ACC) Program Improvement

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				Advisory Committee (PIAC) and make substantive comments on the RFP; support the development of PIAC-approved consumer engagement recommendations for the ACC; advocate successfully for improvements to HCPF's appeals process; and advocate successfully for improvements to HCPF's Prior Authorization Review process for pediatric home health services.
Colorado Community Health Network 2015	\$45,000	Fully Met	Medium Impact	CKF successfully analyzed, prioritized, and advocated for policy options that simplify and streamline health coverage programs; supported robust, ongoing training for outreach and enrollment professionals; and monitored Medicaid, Child Health Plan Plus (CHP+), and Connect for Health Colorado operations to ensure policies and systems do not present unnecessary barriers.
Colorado Community Health Network 2016	\$25,000	Fully Met	High Impact	During the period supported by this grant, Covering Kids and Families (CKF) released and publicized a report mapping the current pathways to health coverage via Health First Colorado (Colorado's Medicaid program), Child Health Plan Plus (CHP+), and Connect for Health Colorado. The report recommends policy and administrative options to simplify the pathways for consumers, and CKF uses the report to inform continued advocacy to simplify enrollment processes with the state. As part of the project's advocacy strategy, staff secured leadership roles in several work groups that addressed issues related to eligibility, enrollment, and retention for affordable health coverage programs. CKF also monitored emergent issues related to health coverage eligibility and enrollment including working with partners to minimize the negative impact of an eligibility change for parents and caretaker relatives, providing feedback to improve client correspondence, and improving access to coverage for immigrants. CKF also monitored federal legislative proposals that could impact Colorado's health coverage programs.
Colorado Community Health Network 2017	\$25,000	Fully Met	Medium Impact	CKF monitored systems and rule changes, worked with state agencies to improve their proposed changes, and kept the CKF coalition informed about these updates. Specifically, CKF focused on monitoring and providing feedback to Connect for Health Colorado on their plans and progress for a new eligibility system and submitted comments to the Colorado Department of Health Care Policy and Financing to improve two proposed rules that impact eligibility and enrollment.
Colorado Consumer Health Initiative 2016	\$40,000	Fully Met	High Impact	CCHI served as the backbone organization for the Protect our Care Colorado Coalition. The Coalition advocated against the rollback of the Affordable Care Act in 2017 and addressed ongoing threats to Medicaid and health care equity and access and affordability of health insurance coverage.
Colorado Consumer Health Initiative 2017	\$45,000	Fully Met	Medium Impact	Under this grant, CCHI had the additional resources and capacity to continue working on improving the enrollment experience for consumers, leading advocacy efforts to pass improved network adequacy regulations, and analyzing insurance rate data and policy options for the future of the Children's Health Insurance Program. The passage of network adequacy regulations represented the accomplishment of an interim outcome that will lead to improved access to health care. Other projects, like data and policy analysis, represent incremental steps that support interim outcomes that will help improve access and affordability.
Colorado Criminal Justice Reform Coalition 2017	\$27,000	Fully Met	High Impact	The Take Care Health Matters Campaign helped justice-involved people gain better access to health care. Policy and practice changes occurred within state departments as well as jails and prisons; they are innovating ways to help clients enroll in Medicaid and access care. Access to care and treatment services in the community have changed the lives of justice-involved individuals.
Colorado Cross Disability Coalition 2015	\$50,000	Fully Met	High Impact	The Colorado Cross-Disability Coalition (CCDC) utilized financial and technical support from the Caring for Colorado Foundation to help improve access to health care for people with all types of disabilities throughout Colorado. These efforts included providing individual assistance and actively participating as consumer experts in the design and reform of health care services and systems. CCDC accomplishes these efforts through the training and supervision of peer volunteer advocates, the majority of whom are people with disabilities and their families.
Colorado Cross Disability Coalition	\$80,000	Fully Met	High Impact	CCDC has been a leader in advocacy for the whole disability community for more than 26 years. Because of grant funding, we have been able to enhance our ability to both address individual issues and to increase our effectiveness in making systemic

Organization and Grant Year	Grant Amount	CFC Objectives Met?	CFC Impact Assessment?	Grant Summary Statement (as written by grantee)
2016				improvements. Because of successes achieved in relation to this grant, we were able to improve our feedback on systemic work and to increase meaningful participation in the development of process, policy, implementation and reform of health care systems that affect people with disabilities in Colorado.
Colorado Cross Disability Coalition 2017	\$75,000	Fully Met	High Impact	We continue to have momentum in the new e-learning component of our Basic Advocacy Course which has helped us to develop new advocate-leaders in the disability community statewide. We also continued our efforts to provide informed guidance directly from consumers with disabilities into the development of policy and processes associated with the delivery of health care services in Colorado. The national political climate continues to have a massive negative and direct effect on people with disabilities in Colorado. This past summer, thanks to the media attention that the sit-in protest at Senator Gardner's office generated, we were able to protect Medicaid, but the disability community has to remain vigilant against the remaining threats. General operating support from the Caring for Colorado Foundation was instrumental in our ability to be nimble and to organize to protect our care.
Colorado Department of Health Care Policy and Financing 2016	\$25,000	Not Met	Low Impact	The Colorado Medicaid Modernization and New Look Initiative grant provided by the Caring for Colorado Foundation supported the public launch and education campaign for the new look and name for Colorado's Medicaid Program. The Department of Health Care Policy and Financing officially launched the new name, Health First Colorado (Colorado's Medicaid Program), on June 27, 2016. The public outreach campaign included statewide paid advertising placements, a radio sponsorship, a consumer-focused website in English and Spanish, direct outreach to health care providers and program stakeholders and partners, and distribution of communication materials in English and Spanish.
Colorado Disability Benefits Support Program (DBS) 2015	\$30,000	Fully Met	Medium Impact	Colorado DBS expanded navigation services for physical and mental health care services and SSA disability benefits application services for 221 individuals in Colorado's Western slope and rural communities. They achieved a 59% application success rate, enabling adults living in severe poverty with chronic health and disability conditions to secure vital benefits and income supports.
Colorado Health Institute 2015	\$309,000	Fully Met	Medium Impact	The Colorado Health Institute delivered useful analyses of pressing topics in health policy, including marijuana and public health, behavioral health care integration, options for the state's health benefits exchange, and an appraisal of the Affordable Care Act. Colorado health policy leaders seek out CHI as a partner to provide reliable evaluations of new ideas, and CHI continues to cultivate its reputation for serving the public by providing the tools for evidence-based policymaking.
Colorado Health Institute 2016	\$318,000	Fully Met	High Impact	The Colorado Health Institute delivered a wide-ranging body of research into current health policy issues - access to care, health coverage, health risks, health reform - and brought our work to the attention of more than 40,000 key policymakers and constituencies across the state. CHI is increasingly seen as the go-to source of health information in Colorado.
Colorado Health Institute 2017	\$327,000	Fully Met	High Impact	The Colorado Health Institute delivered a wide-ranging body of research into current health policy issues and brought that work to the attention of more than 40,000 key policymakers and constituencies across the state. CHI continues to be the go-to source of health information in Colorado for individuals, organizations and policymakers.
Colorado Rural Health Center 2015	\$100,000	Fully Met	High Impact	The Rural Clinic Recruitment Support project accomplished increased access to primary care services for Coloradans in numerous rural communities across the state. It also provided workforce analyses for fourteen rural communities which aligned each community's population health needs with the healthcare facility's workforce recruitment plans. Through partnerships and collaboration, the project also supported efforts that will positively impact the supply of healthcare preceptors needed to train the next generation of healthcare professionals here in Colorado.
Community Resource Center 2017	\$15,000	Partially Met	Medium Impact	Rural Philanthropy Days (RPD) enabled communities to deepen relationships with Colorado foundations. The counties of Grand, Gunnison, Hinsdale, Jackson, Moffat, Montrose, Ouray, Rio Blanco, Routt, and San Miguel engaged in a year of planning to host both foundation engagement opportunities and capacity building and

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				learning opportunities for nonprofits in the regions. RPD communities have historically seen an increase in grant funding following RPD.
Craig Hospital Foundation 2015	\$75,000	Fully Met	High Impact	The Vibrant Family Campus capital project was concluded on time and successfully met the intended result. The quality of Craig's facilities now matches the world class staff, patient outcomes and level of care Craig provides to its patients and their families.
Denver Health and Hospitals Foundation 2015	\$150,000	Fully Met	High Impact	Denver Health built a new health center in Southwest Denver, increasing health care access among underserved populations via a permanent, state-of-the-art clinic incorporating preventive, primary and urgent care services with an emphasis on integrated, team-based care. The new clinic also offers wrap-around services such as enrollment services, patient navigators and social workers to assist in optimizing patient access to all of the services offered by DH. The clinic is already serving more patients than anticipated, highlighting the huge pent-up need in the area.
Denver Indian Health and Family Services 2016	\$50,000	Fully Met	High Impact	In November 2017, DIHFS relocated our clinic to a 9,400 square foot space in the Sun Valley neighborhood in close proximity to our American Indian/Alaska Native population. In January 2017, we migrated to a new EHR that is comprised of many patient engagement and communication features to enable providers and staff to streamline workflow, increase efficiency, improve the quality of care and ultimately increase our number of patients.
Doctors Care 2015	\$100,000	Fully Met	High Impact	Funding from Caring for Colorado gave Doctors Care the ability to explore the possibilities and learn how to incorporate better methods for delivering the care and services our patients deserve. Staff and volunteers together have experienced the value of incorporating QI methods to implementing change – why it is important to have tested processes and procedures that are proven effective and utilized by all. We have experienced some success in breaking down the silos within the organization and ensuring better flow between services so our patients maximize their time and the impact of their visit to Doctors Care. We know our journey continues, as does our commitment to build on the progress and advancements made. The organization as a whole is now much better equipped to adapt to the changing needs of our patients as we navigate the current uncertainties of healthcare in our state and country.
Doctors Care 2017	\$40,138	Partially Met	High Impact	Doctors Care defined and refined a screening tool that helps identify psycho/social barriers that interfere with the ability of our patients and clients to access needed health care and negatively impact health outcomes. We implemented a workflow that provides administration of the psycho/social screening at all clinic visits, documentation of screening results and mechanisms to follow up with any screening in which at least one need was identified by the patient.
Dr. Mary Fisher Medical Foundation 2016	\$50,000	Fully Met	High Impact	The Dr. Mary Fisher Medical Foundation documented a lack of primary care space that was hindering the Pagosa Springs Medical Center's ability to adequately meet the increased health care needs of a growing population in Pagosa Springs and surrounding areas in Archuleta County. Building a new 23,350 square foot primary care clinic was proposed as the best solution to meet that identified need. After three years of planning, the Dr. Mary Medical Foundation and Pagosa Springs Medical Center were excited to see construction of the new primary care building officially begin in April 2016. Just one year after construction started, the primary care building opened to the public ahead of schedule.
Friends of Nursing 2015	\$10,000	Fully Met	Low Impact	The number of applications from students with diverse backgrounds for 2016 Friends of Nursing (FON) scholarships were increased from prior years. All eligible nursing schools were notified of our organizations' desire to fund nursing students from diverse racial and ethnic backgrounds and low-income and rural geographical communities as well as male applicants and those who had associate degrees in nursing. There was a 47% increase in the total number of applicants from the prior year. The funds available from the grant award for administrative costs made it possible to fund three additional scholarships in 2016.
Gilpin County 2016	\$22,701	Partially Met	Medium Impact	The grant funding was used to support the Gilpin Connect transportation program. Gilpin County has no hospital, clinic or doctor serving our residents. The Gilpin Connect was envisioned when our 28-year-old clinic closed in November of 2015. We realized

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				we had residents relying on their services and so created this scheduled ride program that takes our residents to health care providers in neighboring counties.
Grand County Rural Health Network 2015	\$50,000	Not Met	Low Impact	Over the course of the grant period, the Grand County Rural Health Network (the Network) was able to continue our ongoing patient navigation services in Grand County as well as expand our services to Jackson County residents. With this funding, the Network's patient navigators helped underserved patients navigate the health care system to reduce barriers to care, increased the number of patients with a primary care provider, improved chronic disease management and improved patient activation levels.
Gunnison County 2015	\$61,561	Partially Met	Medium Impact	The purpose of this grant was to support Gunnison County Department of Health and Human Services' (CDHHS) need to increase access to quality coordinated health care for Gunnison County residents. The target populations for this project were the children, youth and adult community members of Gunnison County who remain uninsured for health coverage despite the implementation of the Affordable Care Act. The CHW assisted 575 individuals during the grant period in making appropriate referrals and appointments, providing interpretation and translation and making follow-up calls when needed.
Integrated Community 2015	\$25,000	Fully Met	High Impact	Medical interpretations provided in Moffat County increased dramatically from 35 in 2014 to 238 in 2015. Interpretations also increased in Routt County. Integrated Community is initiating a 24/7 interpretation service for local law enforcement and crisis response agencies.
Integrated Community 2016	\$25,000	Fully Met	High Impact	By removing the linguistic, cultural and economic barriers to services, our clients become empowered to take responsibility for their families' well-being. We expanded our scope of services to reach more community members in northwest Colorado.
Integrated Community 2017	\$25,000	Fully Met	High Impact	The grant provided support for our Medical Interpretation and Resource & Referral programs so that we could expand our scope of services and reach more community members in northwest Colorado. In addition, we increased professional interpretation capacity within other agencies by bringing The Community Interpreter training to our community. In July, we initiated 24/7 emergency interpretation for local law enforcement and crisis response agencies.
Keefe Memorial Health Service District 2017	\$5,000	Fully Met	Low Impact	A needed ultrasound table was purchased for the radiology department, replacing a very used and outdated table. This purchase enhanced patient care by providing a clean, comfortable, sturdy, safe table for the exams.
La Puente Home 2015	\$82,780	Fully Met	High Impact	This program has expanded the regional safety net of services for marginalized individuals and families living in the "flats," in order to consider health, safety, and general well-being while respecting the choices that residents have made in the establishment of their lifestyle.
La Puente Home 2016	\$21,500	Fully Met	Medium Impact	La Puente purchased a reliable, durable truck for the community outreach worker. With the new vehicle, he is able to reach all the families living in the remote areas of the "flats" in the San Luis Valley and connect them to the care and services they need.
Lincoln Community Hospital and Nursing Home 2016	\$46,000	Fully Met	Medium Impact	The Eastern Plains Health Consortium has been successful in completing work on all objectives. The Environmental Scan and Strategic Plan were completed in 2016. The Strategic Plan includes two primary priorities: shared supplies and shared staffing (both clinical and non-clinical). Organizational structure options were researched and the Consortium has opted to pursue 501c3 status, which is pending approval.
LVFPD Auxiliary 2015	\$31,982	Fully Met	Medium Impact	With this proposal, the Auxiliary purchased a LifePac 15 defibrillator and monitor system for one of its ambulances. The District supports the year-round population of the Valley as well as the seasonal swell of several thousand residents and tourists.
Marillac Clinic 2015	\$100,000	Partially Met	High Impact	Caring for Colorado Foundation safety net initiative funding jump-started Marillac Clinic's pivotal transition from safety net clinic to Federally Qualified Health Center by enabling Marillac to recruit two dynamic and highly qualified leaders for the Chief Medical Officer and Chief Operations & Quality Officer. Together, these two

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				positions enabled the vision, energy and executive/clinical acumen necessary to transform Marillac into a vibrant FQHC.
Memorial Regional Health 2015	\$30,000	Fully Met	High Impact	The Memorial Hospital Foundation's major accomplishment with this grant was the implementation of a new Electric Medical Record (EMR) System for TMH Medical Clinic, including major improvements to the old system and enhanced inter-office communication and patient portal engagement. Caring for Colorado's assistance has provided the support to strengthen patient outcomes for the underserved population of Moffat County.
Mercy Housing Mountain Plains 2016	\$50,000	Fully Met	High Impact	Mercy Housing successfully hired a second full-time Health Navigator and expanded the capacity of services to assist residents across six properties in the metro-Denver area. During the grant period, 406 unduplicated residents were provided with health navigation services and support, including individual appointments, onsite health education and workshops, and health screenings with partner organizations. By the end of the grant, 213 residents reported success in identifying a medical home and regularly accessing care. Overall, accounting for those residents who attended multiple health navigation activities, we had over 3,800 participants in 380 workshops, screenings, and clinics.
Metro Community Provider Network 2016	\$150,000	Fully Met	High Impact	During the 2016 grant cycle, 122 super-utilizers of the emergency room graduated from the Bridges to Care (B2C) program. An additional 36 patients are still actively enrolled and expected to graduate from the program, bringing the estimated total number of graduates supported by Caring for Colorado to 158. During the funding cycle, an additional 126 patients were referred by hospital partners and either did not respond to follow-up attempts or did not complete the home visit program due to change in residence, insurance type, primary care provider, or lack of engagement in services. Lost patients who continue to use the ED are approached by the hospital Community Health Workers and encouraged to continue their participation with the B2C program. Some of these patients did continue receiving services in MCPN clinics, often with the B2C Physician Assistant.
Mile High Health Alliance 2015	\$55,000	Fully Met	Medium Impact	The Specialty Care Access Group of the Mile High Health Alliance is actively planning to launch a specialty care referral network to improve access to specialty care for uninsured and Medicaid patients in Denver. The Implementation Plan was developed by the Colorado Health Institute on behalf of the Alliance and in close collaboration with the Specialty Care Access Group. It details five phases of development for a successful referral network, to include both e-consults and face-to-face visits and provide for navigation services for primary care clinics that do not have this capacity. The Plan provides recommendations to guide the Specialty Care Access Group and serves as an outreach tool for future participants.
Montrose Memorial Hospital 2017	\$50,000	Fully Met	High Impact	We provided more women access to breast cancer screenings with the three-dimensional mammography machine, lowering the cancer mortality rate for patients.
Mt. San Rafael Hospital 2015	\$70,000	Fully Met	Medium Impact	Capital funds were able to grow the capacity of this rural provider to better serve the local community.
North Park Medical Clinic 2017	\$12,000	Partially Met	High Impact	Purchased an ultrasound to do emergent ultrasounds to prevent having to transport patients to the emergency room.
Northeastern Junior College 2015	\$50,000	Partially Met	Medium Impact	The implementation of this grant has heightened the awareness for all nursing faculty and staff to the importance of retention activities. It has brought to light many academic and personal obstacles our students face when in nursing school. The grant has allowed our faculty and staff to implement policies and procedures to promptly identify and take action with students who are struggling in the nursing program. We have been able to impact our nursing retention rates and will increase the number of nursing graduates for May of 2017.
Otero Junior College 2015	\$25,750	Fully Met	High Impact	Project Success enabled Otero Junior College to improve retention and success of Nursing and Allied Health students thanks to the employment of a full-time retention specialist, supplemental instruction via tutoring and offering professional development for instruction.

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Pioneers Healthcare Foundation 2015	\$66,312	Fully Met	Medium Impact	In June 2015, Pioneers opened their new medical facility with emergency and primary care for residents in rural Meeker. CFC funds were used to purchase 10 new acute care hospital beds and four exam tables in the pediatric clinic. Pioneers staff and community members had input into the new facility design. The facility now has space to better accommodate visiting specialty doctors and patients with disabilities. In the last six months of 2015, Pioneers experienced record-high patient numbers in the ED, Acute Care, and Family Clinic.
Pioneers Healthcare Foundation 2017	\$50,000	Partially Met	Medium Impact	We purchased a 3D mammography machine to improve access to local breast cancer screening services. This equipment purchase improves the screening process to allow for more accurate reading and less exposure to radiation.
Planned Parenthood of the Rocky Mountains 2015	\$50,000	Partially Met	Medium Impact	PPRM provided reproductive health care to 367 clients at the Cortez clinic. Services included cancer screenings, contraceptives, well-woman exams, and STD screening.
Planned Parenthood of the Rocky Mountains 2016	\$65,000	Partially Met	Medium Impact	Planned Parenthood of the Rocky Mountains' (PPRM) Sustaining Accessible Reproductive Healthcare Project works to improve the reproductive health and well-being of the underserved population in rural Colorado. The Caring for Colorado Foundation's support ensures family planning and basic health services remain accessible and affordable while promoting an established medical home model for the patients at the clinic.
Planned Parenthood of the Rocky Mountains 2017	\$70,000	Partially Met	Medium Impact	Planned Parenthood of the Rocky Mountains' (PPRM) Sustaining Accessible Reproductive Healthcare Project ensured that family planning and basic health services remained accessible and affordable through subsidized care at PPRM's Alamosa, Cortez, Granby, and Salida health centers.
Prowers Medical Center 2015	\$68,000	Fully Met	Medium Impact	Prowers Medical Center was able to purchase an equipment sterilizer to support the renovation and expansion of the operatory suite, thus decreasing the operating room turnover time and increasing the number of surgeries performed at the center.
Red Rocks Community College Foundation 2015	\$50,000	Partially Met	Medium Impact	Red Rocks Community College was able to complete its Arvada campus expansion. The expanded campus facilitated the co-location of health programs and an integrated educational approach that will produce highly skilled health professionals who plan to live and work in Colorado and serve the health care needs of Colorado communities.
River Valley Family Health Center 2015	\$87,000	Partially Met	High Impact	Over the course of the Safety Net Initiative, River Valley increased capacity by adding more than 1,000 new patients, hired 3.8 new FTE providers, substantially shifted its payor mix to increase Medicaid and commercially insured while decreasing self-pay and uninsured, identified a new site in Montrose to further expand and added a robust clinical quality improvement and assurance program that is dramatically increasing the clinic's capacity to care for the many patients living with chronic conditions, including mental health issues. River Valley is now successfully operating as a federally qualified health center and providing care to thousands of residents in Montrose, Delta and the surrounding communities.
River Valley Family Health Center 2016	\$100,000	Fully Met	High Impact	Capital funding was used for drawings, interior schematics, renderings, and design. Deliverables were applied to the new clinic build, which was completed and is now serving patients.
Rocky Mountain Rural Health 2017	\$59,673	Fully Met	Medium Impact	Through the Community Health Worker program, RMRH developed and implemented the Transition in Care policies and procedures, created patient record forms and maintained a database on all activities related to care transitions. Relationships with Swedish Medical Center and Saint Anthony Summit Medical were built, helping facilitate the best possible health outcome for Park County residents.
Rocky Mountain Youth Clinics (RMYC) 2015	\$30,000	Fully Met	High Impact	Rocky Mountain Youth Clinics (RMYC) underwent a complete organizational assessment from a third-party evaluator as a result of this grant. The evaluator examined all aspects of RMYC's operations -- including scheduling, reception/check-in, medical assistants, nurses, providers, referral specialists, care navigators, behavioral health consultants, clinic managers, and information technology -- and developed recommendations to help RMYC improve efficiency,

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				consistency, and patient care. RMYC will use this assessment to adapt its practices to improve the organization in many ways.
Rocky Mountain Youth Clinics (RMYC) 2016	\$99,896	Fully Met	High Impact	RMYC utilized grant funding from Caring for Colorado to plan and implement major IT infrastructure investments and operational improvements to increase capacity and serve more children. The organization transitioned to a new electronic health record system, centralized scheduling operations, brought billing systems in-house, added exam room space, and completed significant training for staff to improve workflows and delivery of the integrated care model. The improvements were completed during an aggressive timeline, requiring significant staff time and workflow changes while also continuing to provide care to patients. Staff surveys show that the changes have been beneficial and RMYC was able to increase productivity overall and serve more children in the Thornton clinic during this time period. More importantly, the changes enabled RMYC to execute broader practice enhancements to serve more children and improve health outcomes for disadvantaged youth in Colorado.
Salud Family Health Centers 2016	\$60,000	Fully Met	Medium Impact	Salud provides services to the underserved population of the Brighton community and in December of 2015, opened a Convenient Care Clinic (CCC) to serve the community's immediate needs. Through this grant, an X-ray machine was purchased, allowing for proper treatment of patient's urgent and immediate needs and the provision of quality, effective imaging services for the Brighton clinic and the CCC.
San Luis Valley Health 2016	\$75,000	Fully Met	High Impact	The Oncology/Hematology Center was completed on time and opened for business in January of 2018. The new Center features 10 patient chairs, two private treatment rooms, and an adjoined outpatient clinic with three exam rooms. Services have been centralized to offer comprehensive care, including patient navigation and survivorship services, to a vulnerable patient population. The space design supports improved functionality, safety, and efficiency in a healing environment.
South Central Council of Governments 2016	\$35,000	Fully Met	Medium Impact	This grant helped provide transportation for residents of Las Animas and Huerfano counties with access to specialized medical services not available locally. This grant included trips to Pueblo and trips from Trinidad to Walsenburg for dialysis
South Central Council of Governments 2017	\$35,000	Fully Met	High Impact	We provided transportation for residents of Las Animas and Huerfano counties to specialized medical services not available locally. Transportation services were provided to Pueblo three days a week for specialty care and to Walsenburg three days a week for dialysis treatment.
South Fork Fire Rescue 2016	\$37,597	NA	NA	Grantee did not submit report despite numerous contacts via email and phone.
Southeast Colorado Hospital District 2016	\$18,435	Fully Met	Low Impact	A gastroscope was purchased in March of 2016. The addition of the new gastroscope has been beneficial to our community and to Southeast Colorado Hospital District. Patients needing this diagnostic procedure have been able to avoid lengthy travel and costs. The number of patients we have been able to serve has increased by 167%, and revenue to the hospital district has increased by 177%. Additionally, access to two gastroscopes ensures we have a back-up if the older one needs repairs.
Southeast Colorado Hospital District 2017	\$16,665	Fully Met	Medium Impact	Provided breathing support for trauma patients and for those with pulmonary disease.
Spring Institute for Intercultural Learning 2016	\$50,000	Fully Met	High Impact	Through project SHINE, provided a highly underserved community of refugees and immigrants with education and resources to improve access to care, decrease barriers related to language, and contribute to improved overall health in the neighborhood served.
St. Vincent Hospital 2017	\$31,000	Fully Met	Medium Impact	St. Vincent Hospital Laboratory received the requested equipment in November of 2017. We now have a machine that is reliable and will serve our community and patients without fail. We are confident and ecstatic that this piece of equipment meets our blood analyzing needs now and as we grow.

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Summit Community Care Clinic 2016	\$61,022	Fully Met	High Impact	Funding was used to complete the retrofit of three dental operatories within the Care Clinic. This grant was part of a bigger capital expansion project in which an expanded dental clinic was created on the 3rd floor of the Medical Office Building.
Summit Community Care Clinic 2016	\$10,000	Fully Met	Low Impact	SCCC applied for a New Access Point in Park County during the summer of 2016. The application was completed with support from Ray & Associates to help write and guide a competitive application. The cost of submitting the grant was nearly \$70,000 and included Ray & Associates and contracted financial and grant writing support.
Teller Senior Coalition 2015	\$15,000	Fully Met	Medium Impact	We continued to provide and expand transportation services for seniors over age 60 and/or disabled Teller County residents. The grant was used to offset the costs of transportation when the purpose of the trip was for non-emergency medical appointments.
Telluride Foundation 2017	\$10,000	Fully Met	Medium Impact	Rides to Wellness launched in April 2018 with a partnership with Lyft, an on-demand ride sharing company, to pair passengers that face barriers to getting to medical appointments with drivers that receive payment for providing transportation. Passengers will be able to request rides by calling TCHNetwork or using the Lyft phone application.
The Action Center 2015	\$25,000	Partially Met	Low Impact	Funding enabled the hiring of a part-time Health Coordinator who assisted clients with a variety of health referrals, including Medicaid enrollment, and provided education on how to navigate the health system. Additionally, staff and volunteers were trained on how to carry on health support following the Health Coordinator's departure.
University of Colorado at Anschutz - School of Medicine 2015	\$50,111	Fully Met	Medium Impact	In 2015 and 2016, the Colorado Collegiate Health Professions Development Program supported more than 75 diverse students in pursuing graduate education in a health professional training program. The program received positive feedback for providing valuable mentoring, educational and test-preparation supports, and some graduates are now matriculating on to health professions programs. High school and collegiate faculty involved in the program noted they felt much more prepared to help students pursue a path that would lead to graduate work in a health profession.
University of Colorado at Denver - College of Liberal Arts and Sciences 2016	\$60,000	Partially Met	Low Impact	The BA/BS-MD program is now enrolling its 8th cohort in to the undergraduate program. Currently 31 students are successfully completing the undergraduate requirements and an additional 15 are enrolled in medical school. The program is working to create effective and diverse recruiting methods and continuing to bolster the supports and services provided to the undergraduate students as they make their way to medical school. The first cohort will place for residency in 2018. Both schools involved in the program are committed to sustaining it and providing as much financial assistance as is feasible each year.
University of Colorado at Denver - College of Liberal Arts and Sciences 2017	\$60,000	Fully Met	Medium Impact	The BA/BS to MD program continued recruiting undergraduate students in 2017-18 and successfully sent graduates with BA/BS degrees to medical school.
Urban Peak Colorado Springs 2015	\$15,000	Fully Met	High Impact	Urban Peak Colorado Springs used CFC grant funds to maintain and expand the health program. The services provided included case management, referral and follow up, medication management, healthy living classes, mental health services and connection to housing opportunities.
Urban Peak Colorado Springs 2016	\$20,000	Fully Met	High Impact	UPCS was able to provide comprehensive health services to 122 youth experiencing homelessness. Through this program, youth completed health intakes to assess their physical and mental health needs, received referrals for extended care services, and took part in healthy living classes to increase their knowledge on sexual health and disease prevention. UPCS staff establishes trust by focusing on each youth individually, removing barriers, and offering safe and confidential options to meet the needs of each young person.
Urban Peak Colorado Springs 2017	\$20,000	Partially Met	Medium Impact	The Urban Peak Colorado Springs' (UPCS) Comprehensive Health Services program, led by our Health Case Manager, focused on three key areas: Client Health Coordination, Program Health Coordination, and Agency Health Coordination. Youth in our housing programs or youth referred by our street outreach program were able to access the case manager's support. During the grant term, nearly 250 youth

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				received health referrals and health case management to improve their quality of life.
Valley-Wide Health Systems 2016	\$50,000	Fully Met	High Impact	Valley-Wide Health Systems, Inc. implemented an initiative to offer free pregnancy testing in all of its clinics with a plan to direct patients with a positive result to prenatal care services and to direct those with a negative result into family planning education services. The initiative has been beneficial in addressing family planning needs for the communities served by Valley-Wide. Family planning education and free pregnancy testing will continue to be offered at all clinic sites.
Weisbrod Memorial County Hospital 2015	\$100,000	Fully Met	Medium Impact	The CT scanner has been installed and is in operation. It means fewer patients leave our community for testing because we can do it in our community. It means fewer transfers to another facility for further care. It means fewer trips the patients and their families need to make out of the community. The impact will be noted each time a CT exam is performed.
Wray Community District Hospital 2015	\$25,024	Partially Met	Medium Impact	Funding supported the purchase of ultrasound equipment that enables medical staff to perform FAST (Focused Assessment with Sonography in Trauma) exams on patients who have sustained traumatic injuries, as recommended by the state during the trauma site survey. The equipment supports status as Level IV Trauma Center and reduces costs associated with more expensive diagnostic testing.
Wray Community District Hospital 2016	\$25,000	Fully Met	Medium Impact	The expertise and consultation from JSI provided needed objective assistance on innovative strategies to secure continued growth for a critical rural medical provider. The positive outcome and the potential consideration of new ways to increase workforce and financial stability should inform future CFC support to similar organizations.